

Artificial Intelligence and Business Model Transformation in The Digital Economy

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Abstract

Artificial intelligence has emerged as a transformative force in the digital economy, reshaping how firms compete, innovate, and create value. While many organizations adopt AI to improve operational efficiency, its broader implications for business model design remain under-theorized. This study aims to reconceptualize artificial intelligence as a structural driver of business model evolution rather than merely a technological enhancer. The research employs a qualitative, theory-building design grounded in conceptual synthesis. It integrates insights from business model theory, strategic management, innovation theory, and digital economics to develop a coherent analytical framework. Data were drawn from peer-reviewed academic literature and authoritative industry reports through a structured review process. Analytical dimensions focused on value proposition transformation, revenue architecture reconfiguration, cost structure dynamics, and firm-customer relationship evolution. The findings indicate that AI fundamentally transforms value creation by embedding predictive intelligence, enabling dynamic revenue models, reducing marginal costs through algorithmic scalability, and strengthening competitive positioning via data accumulation and continuous engagement. The study concludes that artificial intelligence operates as a structural foundation of modern business models, redefining the logic of value creation and competitive advantage in the digital economy. This research contributes to the field by bridging the conceptual gap between AI capability research and foundational business model theory, offering an integrated framework for understanding AI-driven strategic transformation.

Keyword

Artificial Intelligence; Business Models; Digital Economy; Value Creation

1. Introduction

Artificial intelligence has rapidly emerged as a foundational force in the digital economy, reshaping how firms compete, innovate, and create value (Sousa et al., 2021). Advances in data analytics, machine learning, and computational power have enabled organizations to process vast amounts of information and generate predictive insights at unprecedented speed. In many industries, AI systems now inform pricing strategies, personalize customer experiences, optimize supply chains, and support strategic decision-making (Widayanti & Meria, 2023). These developments occur within an economic environment increasingly characterized by platform ecosystems, data-driven competition, and network effects. As firms operate in digitally interconnected markets, value creation no longer depends solely on physical assets but on the intelligent use of data and algorithms. Business models are therefore evolving from product-centric structures toward intelligence-enabled architectures. This transformation raises fundamental questions about how AI reshapes the logic through which firms design,

deliver, and capture value. Understanding this shift requires moving beyond technical discussions toward strategic and conceptual analysis.

Despite the rapid diffusion of AI technologies, organizations often approach adoption primarily as an operational improvement initiative. In practice, many firms implement AI to automate routine tasks, reduce costs, or enhance efficiency within existing processes. While such initiatives may generate short-term gains, they rarely address deeper structural implications for business model design (Forradellas & Gallastegui, 2021). Executives face increasing pressure to justify AI investments not only through productivity metrics but also through sustainable competitive positioning. Real-world cases demonstrate that firms leveraging AI strategically can redefine market boundaries and alter customer expectations. At the same time, companies that treat AI as an isolated tool risk incremental improvement without meaningful transformation (Wamba-Taguimdje et al., 2020). The relevance of this issue extends beyond individual firms to entire industries experiencing digital disruption. Consequently, clarifying how AI reshapes business model logic is critical for both theory and managerial practice.

Existing research has made important contributions to understanding AI adoption and its organizational implications. Scholars have examined AI as a technological capability that enhances decision-making, operational efficiency, and innovation performance (Widayanti & Meria, 2023). Studies in strategic management highlight the role of AI resources in building dynamic capabilities and competitive advantage. Research in digital transformation emphasizes the alignment between AI initiatives and business and IT strategies (Łobacz et al., 2025). Innovation literature further explores how data-driven technologies enable new product and service development. These streams collectively recognize that AI can influence organizational structures and strategic processes. Business model theory, meanwhile, provides established frameworks for analyzing value propositions, value creation mechanisms, and revenue architectures (Trunina et al., 2025). However, these literatures often evolve in parallel rather than in integrated dialogue.

While we know that AI can improve performance and support innovation, much less is known about how it fundamentally reconfigures business model foundations. The majority of studies treat AI as an input into existing structures rather than as a force that reshapes those structures (Nosova et al., 2022). There is limited conceptual clarity regarding how AI transforms value propositions beyond personalization or automation. Similarly, the implications of AI for revenue logic, cost structures, and ecosystem positioning remain underdeveloped. The interaction between algorithmic learning and firm-customer relationships has not been fully theorized within business model frameworks (Enholm et al., 2021). Furthermore, competitive dynamics in data-intensive markets introduce feedback loops that traditional models do not fully capture. As a result, the structural role of AI in redefining value creation logic remains insufficiently explained. This gap limits our ability to understand long-term strategic consequences of AI adoption.

The central research gap lies in the absence of a comprehensive framework that integrates AI capability with foundational business model theory. Although both domains address value creation, they rarely intersect at a structural level. AI is frequently conceptualized as a technological enhancer, whereas business model theory focuses on organizational design without explicitly incorporating algorithmic intelligence. This separation prevents a systematic understanding of how AI reshapes the architecture of value creation and capture. Without integration, strategic analysis risks overlooking how data accumulation, algorithmic scalability, and learning effects alter competitive positioning. The lack of synthesis also constrains empirical inquiry, as researchers lack a clear conceptual map linking AI to business model evolution. Bridging this gap requires

reconceptualizing AI not as an add-on but as a structural driver of transformation. Such reconceptualization must draw from strategic management, innovation theory, and digital economics.

Filling this gap is justified by both theoretical and practical considerations. From a theoretical perspective, business model research must account for technologies that fundamentally alter value logic rather than merely improve efficiency. AI introduces characteristics such as predictive intelligence, continuous learning, and near-zero marginal replication costs that challenge traditional assumptions. These features reshape how firms define their value propositions and engage with customers. From a managerial standpoint, firms require conceptual guidance to redesign business models rather than incrementally adjust processes. Investors and policymakers also demand clearer understanding of how AI influences industry structures and market competition. Without a coherent framework, strategic decisions risk being fragmented and reactive. Addressing the gap therefore contributes to more systematic knowledge development. It also supports informed strategic transformation in digitally intensive environments (Mvn & P, 2024).

This study therefore aims to reconceptualize artificial intelligence as a structural enabler of business model evolution. The first objective is to examine how AI reshapes value propositions by embedding predictive and adaptive intelligence into products and services (Shrivastava et al., 2025). The second objective is to analyze how AI transforms revenue architectures and cost structures through data monetization, dynamic pricing, and scalable algorithmic processes. The third objective is to explore how AI redefines firm-customer relationships by enabling continuous interaction and feedback loops. These objectives lead to guiding research questions concerning how AI alters value creation, delivery, and capture mechanisms (Shostak & Begun, 2025b). The inquiry also considers how AI-driven business models influence competitive positioning in digital ecosystems. By focusing on structural transformation, the study moves beyond operational efficiency debates. The analysis seeks to clarify the strategic implications of AI for long-term organizational design.

The urgency of this research is amplified by the accelerating pace of digital transformation across industries. Firms are investing heavily in AI technologies without fully understanding their systemic implications for business model design. Competitive pressures in platform-based markets intensify the need for structural adaptation. Early movers that integrate AI into core business architectures may accumulate data advantages that are difficult to replicate. At the same time, regulatory developments and societal expectations are reshaping how AI-enabled models operate. The absence of conceptual clarity risks widening the gap between technological capability and strategic insight. Advancing an integrated framework responds to this urgency by aligning AI adoption with foundational theories of value creation. By addressing these issues, the study contributes to ongoing debates about the future of competition and innovation in the digital economy.

2. Research Method

This study adopts a qualitative research design grounded in conceptual analysis and theory development. A qualitative approach is appropriate because the research seeks to reconceptualize the structural role of artificial intelligence in business model evolution rather than to test predefined hypotheses through numerical measurement (Bennett & Elman, 2007). The phenomenon under investigation involves complex strategic transformations that cannot be adequately captured through quantitative indicators alone. The analytical framework integrates business model theory, strategic management,

innovation theory, and digital economics to construct a coherent conceptual synthesis. This interpretive and theory-building orientation enables the identification of underlying mechanisms linking AI capabilities to value creation logic. Qualitative design is particularly suitable for examining emerging phenomena where constructs are still evolving and not yet fully operationalized. By focusing on conceptual integration and analytical abstraction, the design supports the development of a structured framework capable of explaining structural transformation across contexts (Gómez, 2025).

Data sources consist primarily of peer-reviewed academic literature, authoritative industry reports, and documented cases of AI-driven business model innovation. The units of analysis are conceptual constructs and documented organizational practices related to value propositions, revenue architectures, cost structures, and firm–customer relationships. Data collection followed a systematic review procedure, including keyword searches in major academic databases and iterative screening to ensure relevance to both AI and business model theory. Analytical dimensions were derived deductively from foundational business model components and inductively refined through cross-disciplinary synthesis. Core variables include AI capability, value proposition transformation, revenue model reconfiguration, cost structure dynamics, and competitive positioning. Conceptual coding and thematic mapping were used to organize and relate these dimensions within an integrated analytical structure. This structured synthesis allows for systematic comparison and alignment across theoretical domains without relying on statistical measurement.

To ensure validity and trustworthiness, the study employed triangulation across multiple literature streams and industry sources to reduce disciplinary bias (Mohajan, 2018). Conceptual transparency was maintained by clearly defining analytical categories and documenting the logical steps linking constructs. Peer-reviewed sources were prioritized to enhance reliability and academic rigor. An audit trail of selection criteria and coding decisions was maintained to strengthen methodological consistency. Reflexivity was practiced throughout the analytical process to minimize subjective interpretation and ensure theoretical coherence. Although the study relies on secondary data, attention was given to accurately representing original arguments without distortion. Ethical considerations include proper citation of all sources, respect for intellectual property, and the responsible use of publicly available information, ensuring confidentiality where organizational examples were anonymized in source materials.

3. Result and Discussion

3.1 Transformation of the Value Proposition through AI Capabilities

Artificial intelligence fundamentally transforms the logic of the value proposition by shifting it from static product offerings to dynamic, intelligence-driven solutions. Traditional business models define value primarily through tangible features, standardized services, or incremental innovation. However, the findings indicate that AI enables firms to embed adaptive intelligence directly into products and services, thereby redefining what customers perceive as value (Zhang et al., 2025). Instead of delivering predefined outputs, organizations increasingly provide predictive, context-aware, and continuously improving solutions. This structural shift directly addresses the research gap identified in the introduction, namely the limited conceptual integration between AI adoption and business model theory. AI is not merely enhancing operational efficiency but reshaping the core promise offered to the market. The value proposition evolves from ownership or access to products toward access to continuously learning systems. As a result, intelligence becomes the primary differentiator in competitive positioning.

The redefinition of value through AI also transforms the boundaries of the firm's offering. Rather than selling isolated products, companies deliver intelligent ecosystems

that integrate data, analytics, and user interaction. This finding demonstrates that AI reconfigures value creation at the architectural level, not just at the feature level. Business model theory traditionally emphasizes the articulation of customer needs and corresponding value delivery mechanisms (Turkatarhan et al., 2022). AI expands this logic by enabling firms to anticipate needs before customers explicitly express them. Consequently, value becomes predictive rather than reactive, and firms compete on foresight rather than response speed. This addresses the research question concerning how AI reshapes foundational elements of value creation. By embedding algorithmic intelligence into core offerings, organizations shift from transactional exchanges toward solution-oriented relationships. Such transformation confirms that AI functions as a structural driver of business model evolution.

Personalization emerges as a central mechanism through which AI establishes new value foundations. Through predictive analytics and machine learning, firms tailor services at an individual level with high precision and scalability (Savin & Murzin, 2025). Unlike traditional segmentation approaches, algorithmic personalization operates continuously and adapts in real time. This enables a transition from standardized service delivery to dynamic engagement models. The findings show that value creation becomes increasingly anticipatory, as AI systems forecast preferences, behaviors, and potential outcomes. Such predictive logic strengthens customer relevance and deepens relational ties between firms and users. This shift directly responds to the identified gap regarding insufficient theorization of AI's structural impact on value propositions. By transforming personalization into a scalable and strategic capability, AI alters the economic and relational dimensions of value creation. Therefore, predictive intelligence becomes a foundational pillar of modern business models.

Predictive logic further restructures competitive dynamics by reinforcing learning effects and data accumulation. As AI systems gather more data, their performance improves, creating feedback loops that enhance value over time. This dynamic challenges static interpretations of value creation embedded in traditional business model frameworks. Firms leveraging predictive systems move from one-time exchanges to continuous service enhancement. The result is a transition toward proactive engagement, where firms intervene before problems occur or opportunities are missed. Such anticipatory interaction strengthens customer trust and dependence on intelligent systems. These findings clarify how AI modifies the temporal dimension of value creation, shifting it from episodic transactions to ongoing co-evolution. This structural transformation addresses the research gap concerning the limited integration of algorithmic learning into business model theory (Farayola et al., 2023). AI-driven prediction thus becomes central to long-term strategic differentiation.

Beyond personalization and prediction, the structural embedding of AI within core value architecture represents a deeper transformation. The analysis shows that AI is increasingly integrated into the foundational logic of business models rather than added as an external tool. In many cases, AI determines how products are designed, how services are delivered, and how performance is evaluated. This integration shifts AI from a supporting technology to a defining component of organizational identity. Business models become intelligence-centric, with data and algorithms forming the backbone of value delivery systems. This directly addresses the research question concerning whether AI acts as an add-on or a structural driver. The findings demonstrate that AI reshapes organizational routines, resource configurations, and strategic priorities. Consequently, value architecture becomes inseparable from algorithmic capability. (Perifanis & Kitsios, 2023) Embedding AI structurally also alters the relationship between value creation and value capture. When intelligence is central to the business model, revenue mechanisms increasingly depend on data flows, subscription models, and performance-based pricing.

The core architecture is designed around continuous interaction rather than discrete transactions. This structural orientation reinforces the argument that AI transforms business models at a systemic level. Firms must redesign processes, capabilities, and governance structures to sustain intelligence-driven value. Such redesign confirms that AI adoption is not a peripheral technological upgrade but a comprehensive strategic reconfiguration. By demonstrating how AI becomes embedded in the foundational architecture of value propositions, the findings provide a coherent answer to the identified research gap. The transformation of the value proposition therefore illustrates how AI redefines business model theory in the context of the digital economy.

3.2 Reconfiguration of Revenue Architecture and Cost Structure

Artificial intelligence significantly reconfigures revenue architecture by transforming how firms capture value in the digital economy. Traditional revenue models often rely on fixed pricing structures, one-time transactions, or standardized subscription schemes. However, the findings indicate that AI enables more dynamic and adaptive revenue mechanisms grounded in real-time data analytics. Data monetization becomes a central pillar, as firms leverage user data not only to improve services but also to generate new revenue streams. Dynamic pricing models further illustrate this transformation by adjusting prices according to demand patterns, behavioral signals, and contextual variables. Such mechanisms directly respond to the research question concerning how AI reshapes value capture logic within business model theory. Revenue architecture evolves from static structures toward algorithmically optimized systems. As a result, pricing and monetization strategies become continuously recalibrated rather than periodically revised (Mishra & Tripathi, 2020).

AI-enabled revenue innovation also introduces outcome-based and performance-linked pricing models. Instead of charging for product ownership or service access alone, firms increasingly charge based on measurable outcomes delivered through intelligent systems. This shift aligns value capture more closely with realized performance, strengthening customer trust and accountability. Predictive analytics allow firms to forecast customer lifetime value and tailor revenue strategies accordingly. Consequently, revenue becomes relational and data-driven rather than purely transactional. This addresses the research gap regarding the limited conceptual integration between AI capabilities and business model revenue structures. AI reshapes not only what firms sell but how they monetize their offerings (Figura et al., 2025). Revenue logic becomes inseparable from data analytics and algorithmic insight. Beyond revenue mechanisms, AI fundamentally alters cost structures by lowering marginal costs and enabling algorithmic scalability. Digital systems powered by machine learning can replicate outputs with minimal additional expense once the initial infrastructure is established. Unlike traditional production models that require proportional increases in resources, AI-driven systems scale through computational replication. This scalability reduces dependency on labor-intensive processes and physical infrastructure. As a result, firms experience structural shifts from variable cost-heavy models toward high fixed-cost but low marginal-cost configurations. This economic logic reshapes competitive dynamics, as firms capable of rapid scaling gain disproportionate advantages. The findings clarify that AI does not merely optimize existing cost structures but transforms their underlying architecture. Such transformation directly responds to the research question concerning cost structure evolution in the digital economy.

Algorithmic scalability also enables continuous optimization of internal operations. AI systems monitor supply chains, resource allocation, and customer engagement processes in real time, reducing inefficiencies and minimizing waste (Lee et al., 2019). Through predictive maintenance and intelligent automation, organizations

reduce operational risks and unexpected expenses. These capabilities reinforce the strategic importance of AI as a structural component of economic organization. Cost reduction is not limited to automation but extends to strategic forecasting and resource orchestration. The result is a more resilient and adaptive cost architecture capable of responding to environmental volatility. This demonstrates that AI reshapes the economic foundations of business models rather than functioning solely as an efficiency tool. The structural implications of these shifts confirm the need to integrate AI more explicitly into business model theory.

Table 1. AI-Driven Reconfiguration of Revenue and Cost Structures

<i>Dimension</i>	<i>Traditional Model</i>	<i>AI-Driven Model</i>	<i>Structural Impact</i>
<i>Revenue Logic</i>	Fixed pricing, transaction-based	Dynamic pricing, outcome-based, data monetization	Continuous value capture optimization
<i>Cost Structure</i>	Variable-cost intensive, labor-dependent	High fixed digital investment, low marginal cost	Algorithmic scalability
<i>Asset Base</i>	Physical assets dominant	Data and algorithm dominance	Intangible asset centrality
<i>Competitive Advantage</i>	Scale through production volume	Scale through learning and data accumulation	Self-reinforcing advantage

The reconfiguration of revenue and cost structures is closely connected to a broader shift toward intangible asset intensity. AI-driven models depend heavily on data repositories, proprietary algorithms, and digital infrastructures. Unlike traditional asset-heavy firms, competitive advantage increasingly derives from intellectual and informational resources. Data becomes a strategic asset that appreciates in value through accumulation and learning effects (Sjödin et al., 2023). Algorithms evolve as they process new information, strengthening their predictive accuracy and performance. This shift alters how firms measure investment, risk, and return. Capital allocation increasingly prioritizes digital capabilities over physical expansion. Consequently, the economic core of business models transitions toward knowledge-based and data-centric structures. The emphasis on intangible assets further reinforces entry barriers and competitive differentiation. Firms with extensive data ecosystems and advanced algorithms develop self-reinforcing advantages that are difficult for competitors to replicate. Learning curves embedded within AI systems create cumulative benefits over time. This transformation addresses the identified research gap by demonstrating how AI reshapes value capture and cost logic at a structural level. Revenue innovation, cost reconfiguration, and intangible asset centrality collectively redefine the economic architecture of business models. Rather than serving as incremental enhancements, these changes represent systemic shifts in how firms generate and sustain profitability. The findings therefore illustrate that AI functions as a foundational driver of economic reorganization in the digital economy.

3.3 Reconfiguration of Revenue Architecture and Cost Structure

Artificial intelligence reshapes competitive positioning by transforming data into a strategic asset that accumulates value over time. Continuous data acquisition allows firms to refine algorithms, enhance predictive accuracy, and improve service quality. Unlike

traditional competitive advantages based on scale or cost efficiency, AI-driven advantages intensify through learning effects. As machine learning systems process increasing volumes of data, their performance improves, creating self-reinforcing feedback loops. This dynamic establishes high entry barriers for competitors lacking comparable datasets or algorithmic maturity. The findings directly address the research gap concerning AI-driven market dynamics and competitive positioning. Rather than competing solely on price or differentiation, firms increasingly compete on intelligence depth and learning speed (B & K, 2025). Consequently, data accumulation becomes central to long-term strategic dominance.

Algorithmic learning further strengthens competitive insulation by embedding knowledge within digital systems. Each interaction contributes to model refinement, making replication by new entrants progressively more difficult. This cumulative learning effect shifts competition from static product offerings to dynamic system performance. Firms that control large-scale data ecosystems gain disproportionate advantages in forecasting, personalization, and operational efficiency (Zianko & Nechyporenko, 2025). Such advantages extend beyond individual transactions and shape entire market structures. The structural impact of these mechanisms clarifies how AI redefines industry boundaries and competitive hierarchies. Traditional competitive frameworks often underestimate the compounding nature of algorithmic improvement. By integrating data accumulation and learning effects into strategic analysis, the study responds directly to the identified theoretical gap.

AI also transforms firm-customer relationships by shifting interaction patterns from episodic transactions to continuous engagement. In conventional models, customer contact occurs primarily during purchase or service events. However, AI-enabled systems operate persistently, collecting behavioral signals and generating real-time insights. This allows firms to anticipate needs, recommend actions, and intervene proactively. As a result, customer relationships evolve into ongoing feedback loops supported by predictive analytics. Engagement becomes interactive and adaptive rather than fixed and transactional. This transformation addresses the research question concerning how AI reshapes relational dimensions of business models. Firms increasingly position themselves as intelligent partners rather than product providers.

Continuous engagement supported by AI strengthens relational trust and dependency. Real-time data processing enables firms to respond instantly to behavioral changes or emerging preferences. Predictive mechanisms create personalized experiences that deepen customer loyalty. Over time, customers become integrated into digital ecosystems where switching costs increase due to accumulated interaction history. Such relational embedding enhances retention and stabilizes revenue streams. The shift from transactional interaction to sustained engagement represents a structural change in value delivery logic. This finding illustrates how AI modifies not only economic mechanisms but also social and relational dynamics ("AI-Driven Business Models Redefining Value Creation in the New Economy," 2025). Consequently, firm-customer relationships become strategic assets embedded within algorithmic systems. The cumulative effects of data accumulation, revenue innovation, and relational transformation position AI as a structural foundation of business model evolution. Rather than functioning as a technological supplement, AI redefines how firms conceptualize value creation and competitive advantage. Value transformation, cost reconfiguration, and engagement redesign operate as interconnected processes within an integrated architecture. The integration of these dimensions demonstrates that AI-driven change is systemic rather than isolated. Business models increasingly revolve around data flows, algorithmic optimization, and continuous learning cycles. This structural orientation directly addresses the research gap concerning the absence of a comprehensive framework linking

AI and business model theory (Shostak & Begun, 2025a). By synthesizing competitive and relational dynamics, the findings clarify AI's foundational role.

AI as a structural driver reshapes the strategic trajectory of firms operating in the digital economy. Competitive positioning becomes dependent on intelligence ecosystems rather than standalone products. Relational continuity reinforces data accumulation, which in turn enhances predictive capability and revenue optimization. These interdependencies create self-reinforcing cycles that accelerate business model evolution. The digital economy thus favors organizations capable of orchestrating AI capabilities across value, revenue, and relational dimensions. This synthesis confirms that AI is not merely an operational enhancer but a transformative force embedded within organizational design. The structural embedding of AI redefines the foundations upon which modern business models are constructed.

4. Conclusion

This study examined how artificial intelligence reshapes the logic of value creation within contemporary business models in the digital economy. The analysis demonstrated that AI transforms value propositions by embedding predictive intelligence and personalization directly into core offerings. It further showed that revenue architectures evolve through data monetization, dynamic pricing, and outcome-based mechanisms enabled by algorithmic systems. At the structural level, AI reconfigures cost structures by lowering marginal costs and enabling scalable digital operations. The findings also highlighted the growing importance of intangible assets, particularly data and algorithms, as central sources of competitive advantage. In addition, AI-driven data accumulation and learning effects were identified as new entry barriers that redefine competitive positioning. Firm–customer relationships were shown to shift from transactional exchanges toward continuous engagement supported by real-time feedback loops. Collectively, these transformations position AI not as a technical add-on but as a structural driver of business model evolution.

The study contributes to the field by bridging the conceptual gap between AI capability research and foundational business model theory. It reframes AI from an operational efficiency tool to a systemic force that reshapes value creation, value capture, and relational dynamics. By integrating insights from strategic management, innovation theory, and digital economics, the study advances a more coherent framework for understanding AI-driven transformation. It extends business model theory by incorporating algorithmic learning and data accumulation as structural components of competitive advantage. Furthermore, the analysis clarifies how AI alters revenue logic and cost architecture beyond incremental optimization. The research also deepens understanding of how intelligence-centric models generate self-reinforcing advantages in data-intensive markets. In doing so, it responds directly to calls for stronger theoretical grounding in discussions of digital transformation. The study therefore advances a more comprehensive perspective on AI as a foundational driver of strategic redesign.

Future research should empirically validate the proposed conceptual relationships across different industries and digital ecosystems. Longitudinal studies could examine how AI-driven business model transformations evolve over time and how learning effects accumulate in practice. Comparative research across sectors may reveal variations in how AI reshapes value propositions and revenue mechanisms. Further investigation is needed to explore regulatory and ethical implications of intelligence-centric business models. Scholars may also examine how organizational governance structures adapt to support AI-embedded architectures. Quantitative modeling could complement qualitative insights by measuring the economic impact of algorithmic

scalability and data accumulation. Additionally, research should analyze how small and medium-sized enterprises integrate AI within resource-constrained environments. Exploring these directions would deepen theoretical refinement and enhance understanding of AI's long-term influence on competitive and relational dynamics in the digital economy.

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